UNITED STATES
SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549

FORM 8-K/A

CURRENT REPORT FOR ISSUERS SUBJECT TO THE 1934 REPORTING REQUIREMENTS

Pursuant to Section 13 OR 15(d) of the Securities Exchange Act of 1934
Date of Report (Date of earliest event reported) July 6, 1999

NN BALL \& ROLLER, INC.
(Exact name of registrant as specified in its charter)


800 Tennessee Road, Erwin, Tennessee 37650
(Address of principal executive offices) (Zip code)
(Registrant's telephone number, including area code) (423) 743-9151

## None

(Former name or former address, if changed since last report)

## INFORMATION TO BE INCLUDED IN REPORT

Page
Item 7. Financial Statements(a) Historical Financial Statements of Industrial Molding Inc.Independent Auditors' ReportHistorical Financial Statements for the Years Ended January 2, 1999and January 3, 1998

$$
\text { and January 3, } 1998
$$2

(b) Unaudited Pro Forma Consolidated Financial Information
Unaudited Pro Forma Consolidated Financial Statements: ..... 14
NN Ball \& Roller, Inc. Unaudited Pro Forma Consolidated Balance Sheet as of June 30, 1999 ..... 15
Notes to Unaudited Pro Forma Consolidated Balance Sheet ..... 16
NN Ball \& Roller, Inc. Pro Forma Consolidated Statement of Operations for the Twelve Months Ended December 31, 1998 ..... 17
Notes to Unaudited Pro Forma Consolidated Statement of Operations ..... 18
NN Ball \& Roller, Inc. Pro Forma Consolidated Statement of Operations For the Six Months Ended June 30, 1999 ..... 19
Notes to Unuadited Pro Forma Consolidated Statement of Operations ..... 20
Signatures ..... 21

INDUSTRIAL MOLDING
(a division of Industrial Molding Corporation)
Financial Statements
January 2, 1999 and January 3, 1998
(With Independent Auditors' Report Thereon)

The Boards of Directors
NN Ball \& Roller, Inc., and
Industrial Molding Corporation:

We have audited the accompanying balance sheets of Industrial Molding (a division of Industrial Molding Corporation) as of January 2, 1999 and January 3, 1998, and the related statements of operations, divisional equity and cash flows for the years then ended. These financial statements are the responsibility of the management of Industrial Molding. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Industrial Molding (a division of Industrial Molding Corporation) as of January 2, 1999 and January 3, 1998, and the results of its operations and its cash flows for the years then ended in conformity with generally accepted accounting principles.

INDUSTRIAL MOLDING
(a division of Industrial Molding Corporation) Balance Sheets

## Assets

- ------

Current assets:
Cash
Trade accounts receivable, less allowance for doubtful accounts and returns of \$160,461 in 1998 and \$29,088 in 1997
Inventories
Prepaid expenses

## Total current assets

Property, plant and equipment, net Note receivable less current portion Other assets, net

Liabilities and Divisional Equity
Current liabilities:
Note payable
Current maturities of long-term debt
Due to affiliate
Accounts payable
Accrued expenses
Deferred revenue
Total current liabilities
Long-term debt, less current maturities
Total liabilities
Divisional equity
Commitments and contingencies

| \$ | 2,100 | 2,100 |
| :---: | :---: | :---: |
|  | 4,340, 285 | 4,379, 034 |
|  | 2,823,088 | 2, 491,233 |
|  | 77,431 | 39,744 |
|  | 7,248,904 | 6,912,111 |
|  | 8,559,761 | 8,729,169 |
|  | -- | 684,953 |
|  | 791,492 | 797,843 |
| \$ | 16,600,157 | 17,124, 076 |
| \$ | 759,384 | 799,789 |
|  | 1,197,425 | 1,900,841 |
|  | 2,268,668 | -- |
|  | 858,188 | 623,873 |
|  | 1,412,122 | 1,778,438 |
|  | 144,100 | 196,168 |
|  | 6,639,887 | 5,299,109 |
|  | 3,249,010 | 5,983,195 |
|  | 9,888,897 | 11,282,304 |
|  | 6,711,260 | 5,841,772 |

## INDUSTRIAL MOLDING

 (a division of Industrial Molding Corporation)Statements of Operations
Years ended January 2, 1999 and January 3, 1998

Net sales
Cost of goods sold
Gross profit
Operating expenses:
Selling expenses
General and administrative expenses
Operating income
Other income (expense):
Interest expense
Interest income
Other, net
Litigation settlements, net
Gain (loss) on disposal of property, plant and equipment

Net income

January 2, January 3, 1999

28, 005, 418 22,858,626

5,146,792
---------------

| 961,238 | 858,232 |
| :---: | :---: |
| 3,325,997 | 2,401, 721 |
| 4,287,235 | 3,259,953 |
| 859,557 | 1,517,683 |

$(531,135)$ 27,421
186,437 977,928 $(186,925)$

473,726
\$ 1,333,283

26,777,147 21,999,511

4,777,636
$\qquad$

858,232
2, 401, 721
3,259,953
1,517,683
$(816,448)$
37,975
198,469
(511, 601)
97,698
$(993,907)$
523, 776

See accompanying notes to financial statements.

INDUSTRIAL MOLDING
(a division of Industrial Molding Corporation)
Statements of Divisional Equity
Years ended January 2, 1999 and January 3, 1998

| Balance at |  |  |
| :---: | :---: | :---: |
| December 28, 1996 | \$ | 6,279,380 |
| Net income |  | 523,776 |
| Distributions to parent and affiliates, net |  | (961, 384 ) |
| Balance at |  |  |
| January 3, 1998 |  | 5,841,772 |
| Net income |  | 1,333,283 |
| Distributions to parent, net |  | $(463,795)$ |
| Balance at |  |  |
| January 2, 1999 | \$ | 6,711,260 |

See accompanying notes to financial statements.

|  |  | $\begin{gathered} \text { January 2, } \\ 1999 \end{gathered}$ | $\begin{gathered} \text { January } 3, \\ 1998 \end{gathered}$ |
| :---: | :---: | :---: | :---: |
| Cash flows from operating activities: |  |  |  |
| Net income | \$ | 1,333,283 | 523,776 |
| Adjustments to reconcile net income to |  |  |  |
| net cash provided by operating activities: |  |  |  |
| Depreciation and amortization |  | 1,599,822 | 1,466,457 |
| Bad debt expense |  | 677,160 | -- |
| (Gain) loss on disposal of property, plant and equipment |  | 186,925 | $(97,698)$ |
| Changes in operating assets and liabilities: |  |  |  |
| Increase in trade accounts receivable |  | $(13,411)$ | $(979,743)$ |
| Increase in note receivable |  | $(65,047)$ | $(148,813)$ |
| Increase in inventories |  | $(337,855)$ | $(120,167)$ |
| Increase in prepaid expenses |  | $(37,687)$ | 55,497 |
| Decrease in other assets |  | 131, 351 | -- |
| Increase (decrease) in accounts payable |  | 234,315 | $(58,354)$ |
| (Decrease) increase in accrued expenses |  | $(366,316)$ | 674,315 |
| Decrease in deferred revenue |  | $(52,068)$ | $(92,640)$ |
| Net cash provided by operating activities |  | 3,290,472 | 1,222,630 |
| Cash flows from investing activities: |  |  |  |
| Acquisition of property, plant and equipment |  | $(1,752,839)$ | $(964,256)$ |
| Proceeds from sales of property, plant and equipment |  | 135,500 | 354,500 |
| Net cash used in investing activities |  | $(1,617,339)$ | $(609,756)$ |
| Cash flows from financing activities: |  |  |  |
| (Repayments) proceeds from long-term debt, net |  | $(3,437,601)$ | 107,542 |
| Payments on note payable |  | $(40,405)$ | -- |
| Additions from affiliate, net |  | 2,268,668 | -- |
| Distributions to Parent, net |  | $(463,795)$ | $(961,384)$ |
| Net cash used in financing activities |  | $(1,673,133)$ | $(853,842)$ |
| Net decrease in cash |  | -- | ( 240,968 ) |
| Cash at beginning of year |  | 2,100 | 243,068 |
| Cash at end of year | \$ | 2,100 | 2,100 |
| Supplemental Disclosure of Cash Flow Information: |  |  |  |
| Interest paid during the year | \$ | 537,432 | 903,116 |

See accompanying notes to financial statements.

Summary of Significant Accounting Policies
(a) Organization and Nature of Business

Industrial Molding (a division of Industrial Molding Corporation) ("Division") operates as a division of Industrial Molding Corporation ("IM") and has no separate legal status or existence. The Division is engaged in the manufacturing and sale of custom injection molded products primarily for the automotive, industrial, and consumer products industries. The Division's raw materials are readily available and the Division is not dependent on a single or small group of suppliers.
(b) Basis of Presentation

The accompanying financial statements have been prepared utilizing the accounting records of IM, segregating accounts attributable to the Division. Certain allocations of debt and related interest expense are discussed in note 7 and allocation of general and administrative expenses which are discussed below.

During 1998, an allocation of general and administrative expenses was not necessary as the affiliate performed their own corporate and administrative services.

During 1997, the Division provided certain corporate and administrative services to an affiliate owned by IM. Costs of approximately $\$ 345,000$ relating to certain employees that provided services to the affiliate are, therefore, not included in general and administrative expenses. Management of the Division determined the allocation by estimating the amount of time devoted by these employees to the affiliate.
(c) Inventories

Inventories are stated at the lower of cost (first-in, first-out method) or market value.
(d) Property, Plant and Equipment

Property, plant and equipment are stated at cost and depreciated over the estimated useful lives of the respective assets on a straight-line basis. Upon sale or retirement, the related cost and accumulated depreciation are eliminated from the accounts and gains and losses are recognized in income. Repairs and maintenance which do not extend the lives or improve the respective assets are charged to expense as incurred.
(e) Intangible Assets

The cost of intangible assets (primarily non-compete agreement) is being amortized on a straight-line basis over the estimated useful lives of such assets. The cost of such assets, net of the related accumulated amortization, is included in other assets in the accompanying financial statements.

Federal Income Taxes
The Division is included in the federal income tax return of IMC. IMC has elected by unanimous consent of its stockholders to be taxed under the provisions of Subchapter $S$ of the Internal Revenue Code. Under those provisions, IMC is not taxed on its net income. Instead, the stockholders include their respective portions of IMC's net income in their federal income tax returns. Consequently, no provision for Federal income taxes has been made in the Division's financial statements.
(g) Revenue Recognition

The Division recognizes revenue from product sales as they are shipped. The Division occasionally receives advance payments from its customers prior to the time that the product is completed. These amounts are reflected as deferred revenue in the accompanying balance sheet.
(h) Fiscal Year End

The Division prepares its financial statements and reports its results of operations on the basis of a fiscal year which ends on the Saturday nearest December 31. Accordingly, the fiscal years ended January 2, 1999 and January 3, 1998, consisted of 52 weeks and 53 weeks, respectively.
(i) Impairment of Long-Lived Assets and Long-Lived Assets to be Disposed of The Division reviews long-lived assets and certain identifiable intangibles for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Recoverability of assets to be held and used is measured by a comparison of the carrying amount of an asset to future net cash flows expected to be generated by the asset. If such assets are considered to be impaired, the impairment to be recognized is measured by the amount by which the carrying amount of the assets exceeds the fair value of the assets. Assets to be disposed of are reported at the lower of the carrying amount or fair value less costs to sell.
(j)

Use of Estimates

Management of the Division has made a number of estimates and assumptions relating to the reporting of assets and liabilities and operations and the disclosure of contingent assets and liabilities to prepare these financial statements in conformity with generally accepted accounting principles. Actual results could differ from those estimates.
(2) Inventories

Inventories consist of the following at January 2, 1999 and January 3, 1998:

|  | 1998 | 1997 |
| :---: | :---: | :---: |
| \$ | 1, 013,566 | 910,192 |
|  | 245,160 | 151,526 |
|  | 1,570,362 | 1,429,515 |
| \$ | 2,829, 088 | 2,491,233 |

## Raw materials Work in progress Finished goods

\$
1,013,566
910,192
\$
$=============================$
(3) Property, Plant and Equipment

Property, plant and equipment consist of the following at January 2, 1999 and January 3, 1998 :

|  | 1998 |  | 1997 |
| :---: | :---: | :---: | :---: |
| Land | \$ | 481,940 | 481,940 |
| Buildings |  | 5,164,371 | 5,077,122 |
| Machinery and equipment |  | 13,994,404 | 12,972,679 |
| Office furniture and equipment |  | 1,906,106 | 1,647,242 |
| Construction in progress |  | 127, 823 | 270,074 |
|  |  | 21,674,644 | 20,449,057 |
| Accumulated depreciation and amortization |  | $(13,114,883)$ | $(11,719,888)$ |
|  | \$ | 8,559,761 | 8,729,169 |

(4) Other Assets

Other assets consist of the following at January 2, 1999 and January 3, 1998:

|  | 1998 |  | 1997 |
| :---: | :---: | :---: | :---: |
| Non-compete agreement (note 5) | \$ | 799,789 | 799,789 |
| Other |  | 125,000 | 17,097 |
| Accumulated amortization |  | $\begin{gathered} 924,789 \\ (133,297) \end{gathered}$ | $\begin{aligned} & 816,886 \\ & (19,043) \end{aligned}$ |
|  | \$ | 810,535 | 816,886 |

During 1998, the Division exchanged a $\$ 750,000$ note receivable for a $\$ 125,000$ investment in a private company. The transaction resulted in bad debt expense of $\$ 625,000$, which is included in general and administrative expenses in the accompanying statements of operations.
(5) Note Payable and Non Compete Agreement

In 1997, the Division issued a $\$ 799,789$ unsecured note payable to a former officer in exchange for a seven year non-compete agreement (note 4), which was considered a noncash investing activity. The note is payable upon demand or if no demand, in semi-monthly installments at the annual rate of $\$ 50,000$ including interest at the Division's average borrowing rate (8.23\% at January 2, 1999). At January 2, 1999 and January 3, 1998, the Division owed the former officer \$759,384 and \$799,789, respectively. During 1998, the Company made payments of approximately $\$ 108,000$ of which interest represented approximately $\$ 68,000$. The Division made no payments in 1997.
(6) Accrued Expenses

Accrued expenses consist of the following at January 2, 1999 and January 3, 1998:

|  |  | 1998 | 1997 |
| :---: | :---: | :---: | :---: |
| Litigation Other | \$ | 412,560 | 864,456 |
|  |  | 999,562 | 913,982 |
|  | \$ | 1,412,122 | 1,778,438 |

```
Long-term Debt
```

The long-term debt of IMC consists of the following at January 2, 1999 and January 3, 1998:


All debt is incurred by IMC and allocated to the two divisions. The debt allocated to the Division at January 2, 1999, is based on the January 3, 1998 balance adjusted for the actual 1998 borrowings and payments made by the Division. Management of IMC allocated the January 3, 1998 debt to the Division based on reviewing the debt and the related collateral. The December 28, 1996 debt balance was allocated based on the percentages used for the January 3, 1998 allocation.

During 1998, interest expense was allocated based on allocated balances. The 1997 interest expense was allocated using the weighted average allocated debt balances at January 3, 1998 and December 28, 1996. The total interest expense for 1998 and 1997 was \$1,466,797 and \$1,593,737, respectively, of which $\$ 531,135$ and $\$ 816,448$, respectively, was allocated to the Division.

The line of credit and notes payable to a bank are guaranteed by IMC stockholders and include various affirmative and negative covenants relating primarily to certain financial ratios, net worth levels and incurrence of additional debt. IMC was in compliance with all covenants at January 2, 1999, except for tangible net worth for which they received a waiver from the bank.

In July 1999, the revolving line of credit and all the bank notes payable for the Division, were paid in full (note 13).

Profit Sharing Plan

IMC has established an employee defined contribution profit sharing plan covering substantially all employees. In September 1998, the plan was restated and amended to change the completed employment eligibility requirement from one year to six months and the IMC began making a matching contribution equal to $25 \%$ of employee contributions up to $6 \%$ of their eligible earnings. In addition to the matching contribution, IMC may make a discretionary contribution each plan year. Contributions by the IMC for the years ended January 2, 1999 and January 3, 1998, totaled $\$ 35,740$ and $\$ 0$, respectively, and plan expenses paid by IMC during the period were approximately $\$ 12,000$ and $\$ 0$, respectively. The Division's allocated portion during 1998 for the contributions and plan expenses were $\$ 29,837$ and $\$ 12,000$, respectively.

Commitments and Contingencies

## (a) Litigation

During 1997, the Division received a favorable settlement in the amount of approximately $\$ 353,000$, and the Division received two unfavorable judgements aggregating approximately \$865,000. The Division appealed both unfavorable judgements and in 1998 both lawsuits were settled aggregating approximately \$413,000. In addition, the Division received approximately \$525,000 in connection with two favorable settlements during 1998.
(b)

Self-Insurance
IMC is self-insured for medical and dental benefits for its employees and their covered dependents. Medical claims exceeding $\$ 25,000$ per covered individual are covered through a private insurance carrier. In addition, the private insurance carrier also provides for amounts over an aggregate as defined by the policies.

The Division's portion of unpaid claims filed and an estimate of its incurred but not reported claims for medical and dental expenses existing at January 2, 1999 and January 3, 1998 have been recorded as accrued expenses in the accompanying financial statements in the amount of $\$ 100,928$ and $\$ 120,219$, respectively.
(10) Operating Lease

The Division has several noncancelable operating leases primarily for buildings and equipment. Rent expense for 1998 and 1997 was approximately $\$ 76,000$ and \$66,000, respectively, related to these leases. Future minimum lease payments under noncancelable operating leases (with initial or remaining lease terms in excess of one year) as of January 2, 1999 are:

| 1999 | \$ | 48, 840 |
| :---: | :---: | :---: |
| 2000 |  | 18,435 |
| 2001 |  | 4,500 |
|  | \$ | 71,775 |

## (11) Related Party Transactions

During 1998 and 1997, net sales includes sales to an affiliate owned by IMC. Sales to the affiliate during 1997 were at the Division's cost. On January 4, 1998, the Division entered into a long-term supply agreement with the affiliate to provide products at negotiated prices that include mark-ups.

Net sales to the affiliate and related cost of goods sold for the years ended January 2, 1999 and January 3, 1998, and the related accounts receivable at January 2, 1999 and January 3, 1998 from this affiliate were as follows:

|  | 1998 |  | 1997 |
| :---: | :---: | :---: | :---: |
| Net sales | \$ | 6,266,073 | 4,343,942 |
| Cost of goods sold |  | 3,284,729 | 4,343,942 |
| Gross profit | \$ | 2,981,344 | -- |
| Accounts receivable from affiliate | \$ | 1,063,919 | -- |

In 1998, the affiliate advanced $\$ 2,268,668$ to the Division.
(12) Major Customer

Sales to an unrelated customer aggregated approximately $12 \%$ and $14 \%$ of net sales during 1998 and 1997, respectively. Accounts receivable from this customer was approximately \$427,000 and \$1,074,000 at January 2, 1999 and January 3, 1998, respectively.

INDUSTRIAL MOLDING
(a division of Industrial Molding Corporation)
Notes to Financial Statements
Years ended January 2, 1999 and January 3, 1998
(13) Subsequent Event

On July 4, 1999, according to the terms of a asset purchase agreement, IMC sold all the assets of the Division to NN Ball \& Roller, Inc. In addition, NN Ball \& Roller, Inc. also assumed certain Division trade payables and accrued liabilities.

NN Ball \& Roller, Inc.
Unaudited Pro Forma Consolidated Financial Statements

The following unaudited pro forma consolidated financial information of NN Ball \& Roller, Inc. (the "Company") is based on the historical financial statements of the Company, adjusted to give pro forma effect to the acquisition of certain assets of Industrial Molding, a division of Industrial Molding Corporation ("IM").

The unaudited pro forma consolidated balance sheet as of June 30, 1999 gives effect to the IM acquisition as if it occurred June 30, 1999. The unaudited pro forma consolidated statements of Income and Comprehensive Income for the year ended December 31, 1998 and the six months ended June 30, 1999 give effect to the acquisition as if it had occcurred on January 1, 1998. The unaudited pro forma adjustments are based upon available information and certain assumptions that the Company believes are reasonable under the circumstances. The unaudited pro forma consolidated financial statements do not purport to represent what the Company's results of operations or financial condition would actually have been had the acquisition in fact had occurred on such dates, nor do they purport to project the Company's results of operations or financial condition for any future period or date. The information set forth below should be read in conjunction with the historical financial statements of IMC for the years ended January 2, 1999 and January 3, 1998 (contained herein), Company's unaudited consolidated financial statements and notes thereto as of and for the six months ended June 30, 1999 (which are contained in the Company's Form 10-Q for the six months ended June 30, 1999), and the audited consolidated financial statements and notes thereto as of December 31, 1998 and 1997 and for the three years December 31, 1997 (which are contained in the Company's Anuual Report on Form 10-K).

The acquisition of certain assets of IM has been accounted for as a purchase. Under purchase accounting, the total purchase price and fair value of liabilities assumed are allocated to the tangible assets of the Company based upon their respective fair values as of the purchase date in accordance with Accounting Principles Board Opinion No. 16. A preliminary allocation of the purchase price of the IM acquistion has been made in the accompanying unaudited pro forma consolidated financial statements based upon Company estimates. The actual allocation of the purchase cost and the resulting effect on income from operations may differ from the pro forma amounts included therein; however, the Company does not expect the final allocation to differ materially from the preliminary allocation.

NN Ball \& Roller Inc.
Unaudited Pro Forma Consolidated Balance Sheet
As Of June 30, 1999
(In Thousands)

|  | Actual | Industrial Molding(a) | Adjustments (b) | Pro Forma |
| :---: | :---: | :---: | :---: | :---: |
| Assets |  |  |  |  |
| Current assets: |  |  |  |  |
| Cash | \$5,449 |  | \$(5,449) | \$ |
| Accounts receivable, net | 13,946 | \$5,899 |  | 19,845 |
| Inventories, net | 10,371 | 3,818 |  | 14,189 |
| Other current assets | 1,248 | 86 |  | 1,334 |
| Total current assets | 31, 014 |  |  | 35,368 |
| Property, plant and equipment, net | 36,010 | 8,503 |  | 44,513 |
| Goodwill | -- |  | 13,005 | 13,005 |
| Other | -- | 754 |  | 754 |
| Total assets | \$ 67, 024 |  |  | \$ 93,640 |
| Liabilities and stockholders' equity |  |  |  |  |
| Current liabilities |  |  |  |  |
| Accounts payable - trade | \$ 4, 050 | 923 |  | \$ 4,973 |
| Accrued expenses | 2,691 | 1,205 |  | 3,896 |
| Deferred income | 705 | 162 |  | 867 |
| Income taxes payable | 334 |  |  | 334 |
| Total current liabilities | 7,780 |  |  | 10,070 |
| Deferred income taxes | 2,980 |  |  | 2,980 |
| Long-term debt, less current maturities | -- |  | 21,826 | 21,826 |
| Total liabilities | 10,760 |  |  | 34,876 |
| Stockholders' equity: |  |  |  |  |
| Common stock | 149 |  | 4 | 153 |
| Additional paid-in capital | 27,902 |  | 2,496 | 30,398 |
| Retained earnings | 29,615 |  |  | 29,615 |
| Other comprehensive income | $(1,402)$ |  |  | $(1,402)$ |
| Total stock equity | 56,264 |  |  | 58,764 |
| Total liabilities and stockholders' equity | \$ 67, 024 |  |  | \$ 93,640 |

Balance Sheet NN Ball \& Roller, Inc.
Notes to Unaudited Pro Forma
Consolidated Balance Sheet
(a) Reflects the IM assets purchased and liabilities assumed, recorded at historical cost, by the Company from the IM acquistion as if the acquisition occurred on June 30, 1999.
(b) Reflects the Company's payment for the net assets acquired from IM. The Company paid $\$ 27.3$ million in cash and issued 440,038 shares of its common stock in consideration for the net assets of IM. The total consideration for the acquisition is approximately $\$ 29.8$ million. The Company financed the acquisition by drawing down an existing line of credit with First American National Bank.

Statements of Income and Comprehensive Income For The Twelve Months Ended December 31, 1998 (In Thousands Except Per Share Data)

|  | Actual $\begin{gathered}\text { Industrial } \\ \text { Molding (a) Adjustments }\end{gathered}$ |  |  |  | Pro Forma |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | \$ 73,006 | \$ 28, 129 |  |  | \$ | 101,135 |
| Cost of products sold | 50,353 | 22,853 | \$ | $(1,429$ (b)) |  | 71,777 |
| Gross profit | 22,653 | 5,276 |  |  |  | 29,358 |
| Selling, general and administrative expenses | 5,896 | 4,869 |  | (222) (b) |  | 10,543 |
| Depreciation and amortization | 4,557 | -- |  | 2,364 (b) |  | 6,921 |
| Income from operations | 12,200 | 407 |  |  |  | 11,894 |
| Interest expense | 64 | -- |  | 1,311 (c) |  | 1,375 |
| Income before provision for income taxes | 12,136 | 407 |  |  |  | 10,519 |
| Provision for income taxes | 4,480 | -- |  | (598) (d) |  | 3,882 |
| Net income | \$ 7,656 | \$ 407 |  |  |  | 6,637 |
| Other comprehensive income: |  |  |  |  |  |  |
| Foreign currency translation | 352 | -- |  |  |  | 352 |
| Other comprehensive income | 352 | -- |  |  |  | 352 |
| Comprehensive income | \$ 8,008 | \$ 407 |  |  |  | \$ 6,989 |
| Net income per share | \$ 0.52 | \$ |  |  |  | \$ 0.44 |
| Shares outstanding | 14,804 | -- |  | 440 (e) |  | 15,244 |
| Net income per share - assuming dilution | \$ 052 | \$ |  |  |  | \$ 0.44 |
| Shares outstanding | 14,804 | -- |  | 440 (e) |  | 15,244 |

See Notes to Unaudited Pro Forma Statements of Income and Comprehensive Income

NN Ball \& Roller, Inc.
Notes to Unaudited Pro Forma
Statements of Income and Comprehensive Income
(a) Represents the historical results for IM for the twelve month period ended January 2, 1999.
(b) Reflects the reclassification of IM's depreciation expense for consistency with the presentation of the Company's financial statements for the year ended December 31, 1998 and the amortization of intangible assets incurred in conjunction with the IM acquisition over a period of 20 years.
(c) Represents interest expense incurred in connection with additional borrowings outstanding which were used to finance the IM acquisition. These additional borrowings were made under the Company's existing bank facility with First American Bank at an interest rate of $6 \%$.
(d) Reflects federal and state taxes applied to IM and to adjustments at a rate of $37 \%$. Prior to the acquisition Industrial Molding Corporation was a $S$ corporation and not subject to federal taxes.
(e) Represents shares issued in conjunction with the acquisition of IM.

NN Ball \& Roller, Inc.
Statements of Income and Comprehensive Income For The Six Months Ended June 30, 1999
(In Thousands Except Per Share Data)

|  | Actual | ```Industrial Molding Corporation (a)``` | Adjustments | Pro Forma |
| :---: | :---: | :---: | :---: | :---: |
| Net sales | \$35,387 | \$ 16,267 |  | \$ 51, 654 |
| Cost of products sold | 25,114 | 12,180 | \$ (411) (b) | 36,883 |
| Gross profit | 10,273 | 4,087 |  | 14,771 |
| Selling, general and administrative expenses | 2,245 | 2,755 | (58) (b) | 4,942 |
| Depreciation and amortization | 2,475 | -- | 1,190 (b) | 3,665 |
| Income from operations | 5,553 | 1,332 |  | 6,164 |
| Interest expense | 9 | -- | 637 (c) | 646 |
| Income before provision for income taxes | 5,544 | 1,332 |  | 5,518 |
| Provision for income taxes | 1,867 | -- | 175 (d) | 2,042 |
| Net income | \$ 3,677 | \$ 1,332 |  | \$ 3,476 |
| Other comprehensive income: |  |  |  |  |
| Foreign currency translation | $(1,287)$ | -- |  | $(1,287)$ |
| Other comprehensive income | $(1,287)$ | -- |  | $(1,287)$ |
| Comprehensive income | \$ 2,390 | \$ 1,332 |  | \$2,189 |
| Net income per share | \$ 0.25 | \$ - |  | \$ 0.23 |
| Shares outstanding | 14,804 | -- | 440 (e) | 15,244 |
| Net income per share - assuming dilution | \$ 0.25 | \$ -- |  | \$ 0.23 |
| Shares outstanding | 14,811 | -- | 440 (e) | 15,244 |

See Notes to Unaudited Pro Forma Statements of Income and Comprehensive Income

NN Ball \& Roller, Inc.
Notes to Unaudited Pro Forma
Statements of Income and Comprehensive Income
(a) Represents the historical results for IM for the six month period ended July 3, 1999.
(b) Reflects the reclassification of IM's depreciation expense for consistency with the presentation of the Company's financial statements for the six months ended June 30, 1999 and the amortization of intangible assets incurred in conjunction with the IM acquisition over a period of 20 years.
(c) Represents interest expense incurred in connection with additional borrowings outstanding which were used to finance the IM acquisition. These additional borrowings were made under the Company's existing bank facility with First American Bank at an interest rate of $6 \%$.
(d) Reflects federal and state taxes applied to IM and to adjustments at a rate of $37 \%$. Prior to the acquisition Industrial Molding Corporation was a $S$ corporation and not subject to federal taxes.
(e) Represents shares issued in conjunction with the acquisition of IM.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.
(Registrant)
/s/ William C. Kelly, Jr
William C. Kelly, Jr.
Chief Accounting Officer

