

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM 8-K

CURRENT REPORT

Pursuant to Section 13 OR 15(d) of The Securities Exchange Act of 1934
Date of Report (Date of earliest event reported): August 20, 2026



NN, Inc.

(Exact name of registrant as specified in its charter)

Delaware <i>(State or other jurisdiction of incorporation)</i>	001-39268 <i>(Commission File Number)</i>	62-1096725 <i>(I.R.S. Employer Identification No.)</i>
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6210 Ardrey Kell Road, Suite 120
Charlotte, North Carolina
(Address of principal executive offices)

28277
(Zip Code)

(980) 264-4300
(Registrant's telephone number, including area code)

(Former name or former address, if changed since last report)

Check the appropriate box if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):

- ☐ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- ☐ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- ☐ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- ☐ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

<i>Title of each class</i>	<i>Trading symbol</i>	<i>Name of each exchange on which registered</i>
Common Stock, par value \$0.01	NNBR	The Nasdaq Stock Market LLC

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company. ☐

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

ITEM 7.01 REGULATION FD DISCLOSURE

On August 20, 2026, NN, Inc., a Delaware corporation (the “Company”), posted an updated copy of the investor presentation to its website at <https://investors.nninc.com>. The presentation will be used at a virtual non-deal roadshow on August 20, 2026. A copy of this presentation is included as Exhibit 99.1 to this Current Report.

Pursuant to the rules and regulations of the U.S. Securities and Exchange Commission, the information furnished pursuant to this Item 7.01 of this Current Report (including Exhibit 99.1) is deemed to have been furnished and shall not be deemed “filed” for the purposes of Section 18 of the Securities Exchange Act of 1934, as amended, or otherwise subject to the liabilities of that section. Such information shall not be incorporated by reference into any other filing of the Company under the Securities Act of 1933, as amended, or the Exchange Act, whether made before or after the date hereof, regardless of any general incorporation language in such filing.

The Company routinely uses its investor relations website (<https://investors.nninc.com>) to post presentations to investors and other important information, including information that may be material. Accordingly, the Company encourages investors and others interested in the Company to review the information it makes public on its investor relations website.

ITEM 9.01 FINANCIAL STATEMENTS AND EXHIBITS

(d) Exhibits.

<u>Exhibit No.</u>	<u>Description of Exhibit</u>
99.1	NN, Inc. Virtual NDR Presentation August 2026
104	Cover Page Interactive Data File (embedded within the Inline XBRL document)

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Date: August 20, 2026

NN, INC.

By: /s/ Christopher H. Bohnert
Name: Christopher H. Bohnert
Title: Senior Vice President and Chief Financial Officer



NN, Inc.

Investor Presentation

August 2026





Forward Looking Statements

This presentation may contain forward-looking statements regarding our business, operations, and financial performance. Such statements are based on current expectations and assumptions that are subject to a number of risks and uncertainties. Actual results could differ materially. Please refer to our most recently filed Form 10-K and our Form 10-Qs for the periods following that Form 10-K, including the risk factors described therein. We undertake no obligation to update any forward-looking statement, except as required by law. Given these risks and uncertainties, investors are cautioned not to place undue reliance on such forward-looking statements.

We present both GAAP and non-GAAP financial measures in this presentation. A reconciliation of non-GAAP to GAAP measures is included in this presentation and in the most recent earnings press release, which is distributed and available to the public through our Investor Relations website located at investors.nninc.com/news-events/presentations.



Management in Attendance



Harold Bevis

Chief Executive
Officer



Chris Bohnert

Chief Financial
Officer



Tim French

Chief Operating
Officer



NN at a Glance: Profitable Growth in High-Value Markets

*NN 2026 Midpoint Guidance, as of Q2 2026.

- **Breakout Profitable Growth** - company is benefitting from multi-year program to generate profitable growth in targeted markets
- **Partner with Leading OEMs** – co-develop customized metal components and assemblies, using a shared and standardized global manufacturing and equipment footprint
- **Multiple growth markets** –Data Center & Electrical Grid, Defense & Electronics, Medical, High-Value Vehicle Systems
- **Six Sigma Quality** - deliver consistently exceptional quality at high-volume scale, with high use of automation, AI and robotics

Net Sales*

\$470 Million
(plus \$100+ Million JV)

Adj. EBITDA*

\$60 Million
13% Margin

Key Markets

Data Center & Electric Grid,
Defense & Electronics,
Medical

New Business Wins*

\$90 Million

CERTIFIED



9001:2015



13485:2016



IN PROGRESS

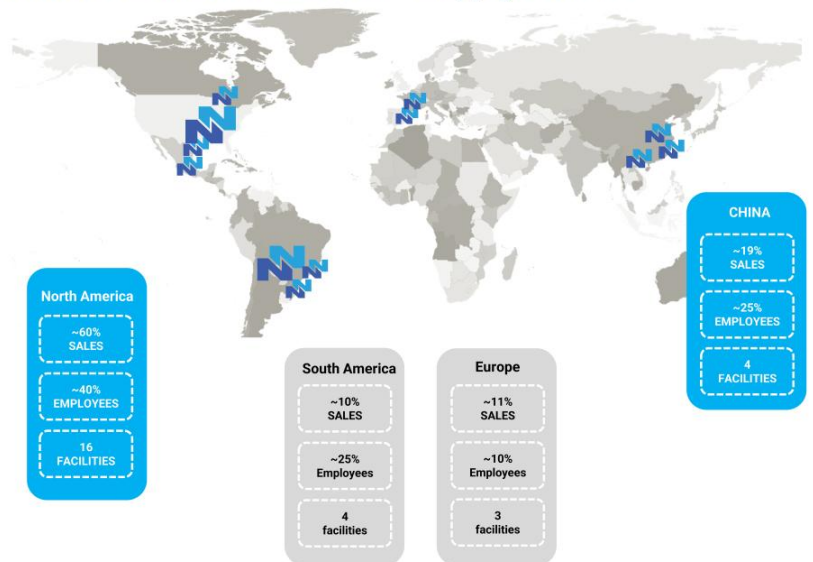


BEYOND
RELIABLE



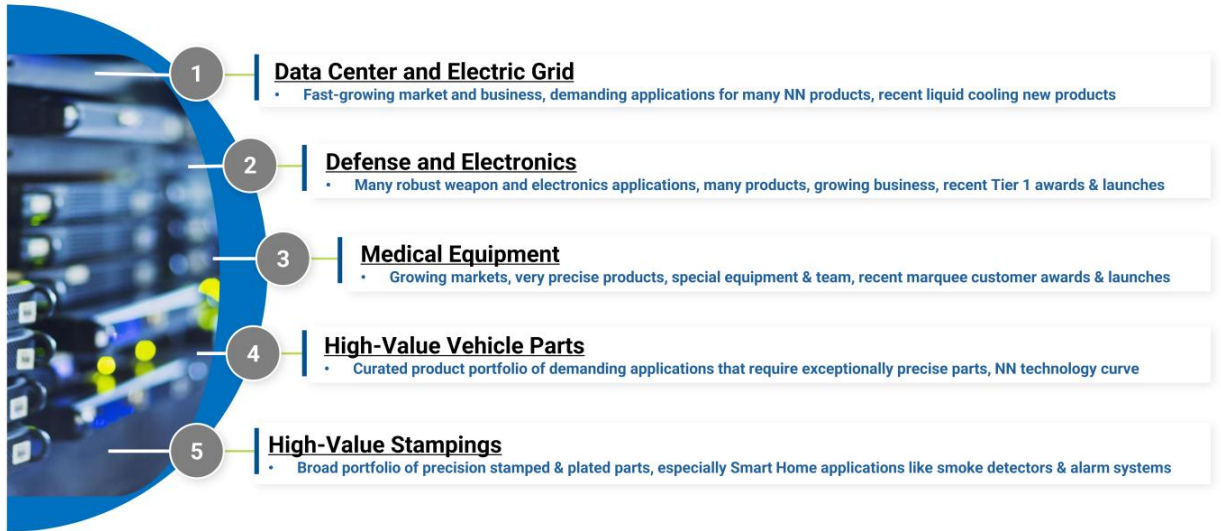
Footprint Aligned with End Market Growth & Supply Chains

- **Global footprint** to serve both local customers and global customers
- Top end markets are **vehicle parts, Data Center & Electric Grid, Defense & Electronics**
- Top geographic markets are **North America and China**
- NN footprint matches the global supply chain for **data center, electric grid and vehicle parts** very well
- **~700 customers** served from 27 facilities





5 Pillar Growth Architecture





Growth Program Driving Portfolio Improvement



Top 3 Growth Markets

Data Center & Electric Grid	\$80M TTM sales	Near-Term Target is \$120M
Defense & Electronics	\$60M TTM sales	Near-Term Target is \$90M
Medical Products	\$15M TTM sales	Near-Term Target is \$40M



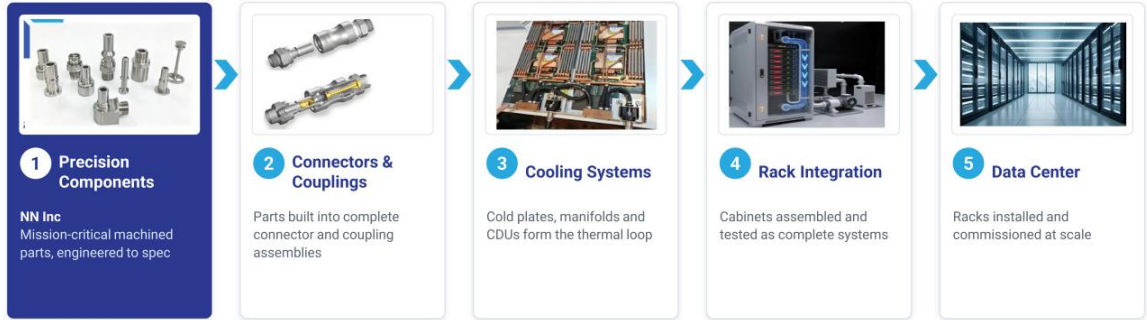
TTM = Trailing Twelve Months



Liquid-cooled data centers start with NN components

The data center liquid cooling value chain — from precision-machined part to deployed rack

WHERE NN PLAYS



NN-machined components are embedded in every downstream step of the chain

>\$20M

Wins in 2026

\$80M

TTM Net Sales through Q2 2026

\$120M

Net Sales Target



Data Center and Electric Grid - Business Highlights

Data Center and Electric Grid products are growing

- **~\$80 Million TTM Q2 Net Sales** at accretive margins – near-term goal of \$120 Million, multiple large opportunities being evaluated
- NN's 2nd largest market, many components & assemblies including components for transformers, electrical disconnects, circuit breakers, smart meters, liquid cooling systems connectors

Recent News – Entry into Liquid cooling connector market for AI Data Center Racks

- Large and growing market, NN focused upon establishing supply chain positions across multiple platforms and customers
- Leveraging NN's fluid management know-how and existing manufacturing footprint, many ramp-ups underway for 2nd Half

Significant 2026 new awards for AI Data Center racks, ramping during 2nd Half 2026

- \$15 Million of new awards in 2026 YTD, in ramp-up mode through year-end, prospecting opportunities are approaching \$100 million
- Already procuring and installing significant dedicated new capacity – 50 new CNC machine centers in NN's Wuxi plant for Southeast Asia AI Data Center supply chains
- Evaluating next steps for large-scale capacity increases – likely to build another plant in China



Defense and Electronics - Business Highlights

Developing strong, fast-growing business in Defense & Electronics

- ~\$60 Million TTM Q2 Net Sales at accretive margins – near-term goal of \$90 Million
- NN supplies many critical components – examples include weapon components, guidance systems, and anti-drone munitions

Recent News - Entry into Tier 1 weapons business; ramping during 2nd Half 2026

- Multi-year agreement to produce firearms accessories for a leading U.S. brand owner
- Expected to add \$12–\$15 Million in sales, starting Q3 2026, with many additional opportunities being evaluated
- Many firsts - titanium machining, laser welding, advanced surface coatings, unique factory certifications

Expanding the Defense and Electronics growth platform

- 20+ new program wins over three years – valued at ~\$30–\$35 Million per year - and additional ~\$75 Million working pipeline
- NN's existing customer base in Defense is growing strongly, and we are adding new customers



Medical Products – Business Highlights

Medical Products business is small, but gaining momentum

- **\$15 Million TTM Q2 Net Sales**, profit rate continues to improve – near term goal of \$40 Million
- High-precision manufacturer to medical equipment OEMs and medical instrument OEMs – precision metal parts

New wins in robotic-assisted surgery equipment, ramping during 2nd Half 2026

- Qualified and received initial purchase orders for a leading robotic-assisted surgery platform
- Cleared a critical full-facility audit at the Kentwood, Michigan plant, backed by a NN multi-year investment and new quality systems
- This new large customer can effectively double the business alone – from \$15 Million to \$25–\$30 Million

Expanding the Medical Products growth platform

- Medical new-business pipeline is now ~\$75 Million overall
- Awards across Ultrasound, Interventional Cardiology, Sports Medicine & Extremity, and Robotic-Assisted Surgery
- Business is gaining momentum and NN now has a strong team in place



Q2 2026 Earnings Highlights



Preferred Stock Paydown and Refi Announced in August 2026





Q2 2026 Financial Results

(\$millions, except percentages)	Q2'25	Q2'26	Y/Y	1 st Half 2025	1 st Half 2026	Y/Y
Net Sales	\$107.9	\$128.7	+ \$20.8	\$213.6	\$247.2	+ \$33.6
Adj. Gross Margin	\$21.1	\$26.1	+ \$5.0	\$38.9	\$49.2	+ \$10.3
Adj. Gross Margin %	19.5%	20.3%	+ 80 basis pts	18.2%	19.9%	+ 170 basis pts
Adj. EBITDA	\$13.2	\$17.9	+ \$4.7	\$23.8	\$32.1	+ \$8.3
Adj. EBITDA Margin %	12.2%	13.9%	+ 170 basis pts	11.1%	13.0%	+ 190 basis pts

Net Sales
(\$millions, except percentages)



Adjusted EBITDA
(\$millions, except percentages)





Raised Guidance in Q1, and Again in Q2

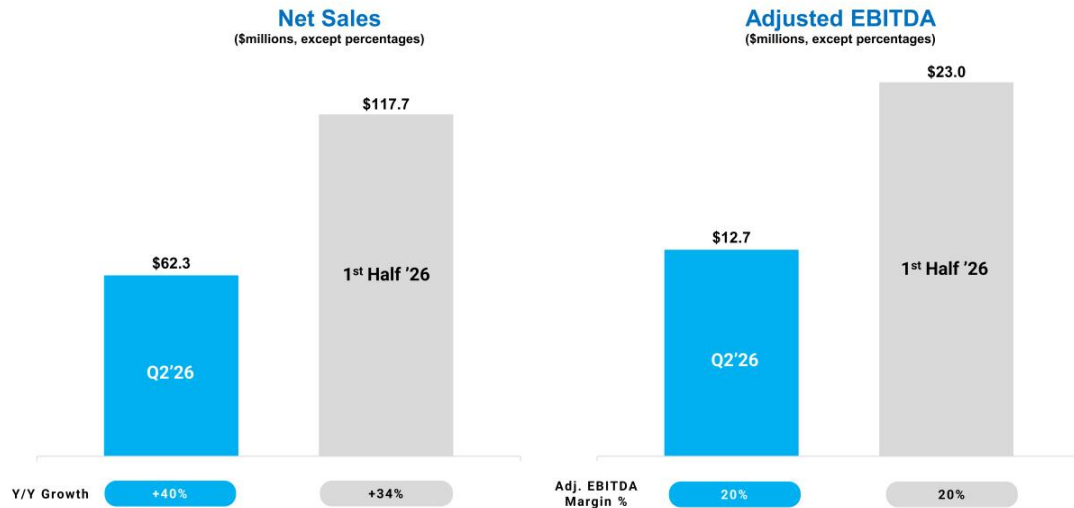
(Millions, except percentages)	Prior 2026 Guidance in Q1'26		New 2026 Guidance in Q2'26		New 2026 Midpoint vs. 2025 Actual
	2026 Guidance Range	2026 Guidance Midpoint	2026 Guidance Range	2026 Guidance Midpoint	
Net Sales	\$450 - \$470	\$460	\$460 - \$480	\$470	+ 10%
Adjusted EBITDA	\$52 - \$62	\$57	\$55 - \$65	\$60	+ 22%
New Business Wins	\$80 - \$90	\$85	\$80 - \$100	\$90	+ 29%

Key Notes

- 1) Assumes current base metal costs – steel, gold, silver, copper
- 2) Assumes current FX rate environment

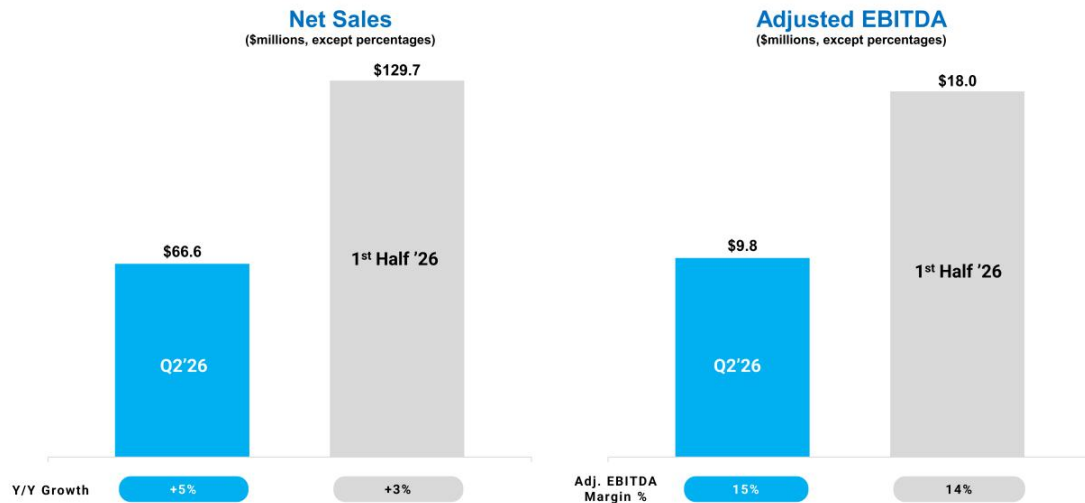


Power Solutions Reporting Segment / *Stamped Products*





Mobile Solutions Reporting Segment / *Machined Products*

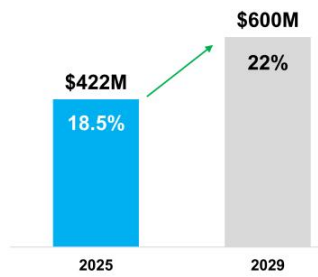




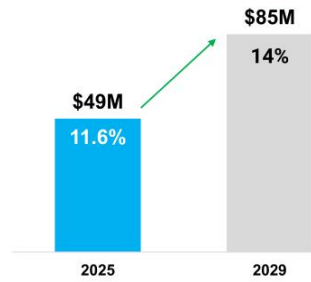
Multi-Year Roadmap – Long-Term Goals as of August 2026

(\$millions, except percentages)

Sales & Adj. Gross Margin



Adj. EBITDA & Margin



- Add \$80 - \$100 million of New Business Growth per year, continue to wean lower margin legacy auto business as contracts expire, retool & convert equipment
 - Grow in Electrical Grid & Data Center, Defense & Electronics, Medical, and High-Value Vehicle
- Cost leadership blueprint is delivering with significant opportunities to improve – footprint, machines
- Momentum is strengthening; NN is taking additional actions



Summary



NN's commercial momentum is strong, growing in desirable targeted markets – Electrical Grid & Data Center, Defense & Electronics, Medical



Business growth & operations program are driving margin and operating cashflow expansion



2026 balance sheet fixes enhance correlation of valuation to organic value creation



2026 financial & New Business Wins guidance has been raised twice

Momentum still building for 2nd Half 2026 and 2027

Appendix



Non-GAAP Financial Measures Footnotes

This presentation contains certain financial measures not presented in accordance with U.S. generally accepted accounting principles ("GAAP"), including adjusted gross margin, adjusted gross margin %, adjusted income from operations, adjusted EBITDA, adjusted EBITDA margin % (collectively, the "non-GAAP financial measures"). These non-GAAP financial measures are not calculated in accordance with GAAP and should not be considered in isolation from, or as a substitute for, the most directly comparable GAAP measures, and may not be comparable to similarly titled measures used by other companies. Management uses these non-GAAP financial measures, together with the comparable GAAP measures, to evaluate the Company's operating performance and underlying business trends across periods on a consistent basis, and to assist in operational and financial decision-making, including with respect to internal budgeting and resource allocation. Reconciliations of each non-GAAP financial measure to its most directly comparable GAAP measure are set forth in the tables accompanying this presentation.



Reconciliation of GAAP Gross Margin to Non-GAAP Gross Margin and Gross Margin %

NN, Inc. Consolidated (in millions)	Q2 2026	Q2 2025	1st Half 2026	1st Half 2025
Net sales	\$ 128.7	\$ 107.9	\$ 247.2	\$ 213.6
Cost of sales (exclusive of depreciation and amortization)	106.9	89.7	205.9	181.3
GAAP gross margin	21.9	18.2	41.3	32.3
Personnel costs (1)	1.6	2.1	2.7	2.1
Facility costs (2)	1.8	-	3.7	3.1
Other	0.8	0.8	1.6	1.6
Adjusted gross margin	\$ 26.1	\$ 21.1	\$ 49.2	\$ 38.9
Adjusted gross margin % (3)	20.3%	19.5%	19.9%	18.2%

Reconciliation of GAAP Income (Loss) from Operations to Non-GAAP Adjusted Income from Operations and Non-GAAP Adjusted EBITDA and Adjusted EBITDA Margin %

NN, Inc. Consolidated (in millions)	Q2 2026	Q2 2025	1st Half 2026	1st Half 2025
GAAP income (loss) from operations	\$ 1.0	\$ (1.5)	\$ (1.1)	\$ (6.3)
Professional fees	0.7	0.4	1.4	0.4
Personnel costs (1)	1.6	2.6	3.0	6.0
Facility costs (2)	1.8	-	4.2	-
Amortization of intangibles	3.4	3.4	6.8	6.8
Non-GAAP adjusted income from operations	\$ 8.5	\$ 4.9	\$ 14.3	\$ 6.9
Non-GAAP adjusted operating margin % (4)	6.6%	4.6%	5.8%	3.2%
Depreciation	5.9	5.5	11.8	10.9
Other expenses (income), net	0.2	0.6	(0.3)	2.8
Non-cash foreign exchange (gain) loss on inter-company loans	0.3	(0.6)	(0.4)	(1.1)
Change in fair value of preferred stock derivatives and warrants	-	(0.3)	0.2	(2.0)
Share of net income from joint venture	2.4	2.2	4.6	4.6
Non-cash stock compensation	0.8	0.8	1.6	1.6
Other	(0.3)	-	0.3	-
Non-GAAP adjusted EBITDA	\$ 17.9	\$ 13.2	\$ 32.1	\$ 23.8
Non-GAAP adjusted EBITDA margin % (5)	13.9%	12.2%	13.0%	11.1%
GAAP net sales	\$ 128.7	\$ 107.9	\$ 247.2	\$ 213.6

(1) Personnel costs include recruitment, retention, relocation, severance and start-up costs related to new programs

(2) Facility costs include costs of opening / closing facilities, relocation / exit of manufacturing operations and start-up costs related to new programs

(3) Non-GAAP adjusted gross margin % = Non-GAAP adjusted gross margin / GAAP net sales

(4) Non-GAAP adjusted operating margin % = Non-GAAP adjusted income (loss) from operations / GAAP net sales

(5) Non-GAAP adjusted EBITDA margin % = Non-GAAP adjusted EBITDA / GAAP net sales



Segment Reconciliation of GAAP Income (Loss) from Operations to Non-GAAP Adjusted Income from Operations and Non-GAAP Adjusted EBITDA and Adjusted EBITDA Margin %

Power Solutions (in millions)	Q2 2026	Q2 2025	1st Half 2026	1st Half 2025
GAAP income from operations	\$ 9.0	\$ 5.8	\$ 15.3	\$ 8.8
Personnel costs (1)	0.1	0.1	0.5	-
Facility costs (2)	-	-	0.7	-
Amortization of intangibles	2.6	2.6	5.1	5.1
Non-GAAP adjusted income from operations	\$ 11.7	\$ 8.4	\$ 21.7	\$ 13.9
Non-GAAP adjusted operating margin % (4)	18.8%	19.0%	18.4%	15.8%
Depreciation	0.8	0.8	1.6	1.6
Other expenses (income), net	0.2	(0.1)	(0.3)	-
Non-cash foreign exchange (gain) loss on inter-company loans	0.2	(0.1)	(0.3)	(0.1)
Other	(0.3)	-	0.3	-
Non-GAAP adjusted EBITDA	\$ 12.7	\$ 9.1	\$ 23.0	\$ 15.4
Non-GAAP adjusted EBITDA margin % (5)	20.3%	20.4%	19.6%	17.5%
GAAP net sales	\$ 62.3	\$ 44.6	\$ 117.7	\$ 88.1
Mobile Solutions (in millions)	Q2 2026	Q2 2025	1st Half 2026	1st Half 2025
GAAP loss from operations	\$ (1.9)	\$ (1.1)	\$ (4.0)	\$ (3.8)
Personnel costs (1)	1.5	2.5	2.5	6.0
Facility costs (2)	2.1	-	3.7	-
Amortization of intangibles	0.8	0.8	1.7	1.7
Non-GAAP adjusted income from operations	\$ 2.5	\$ 2.2	\$ 3.8	\$ 3.8
Share of net income from joint venture	2.4	2.2	4.6	4.6
Non-GAAP adjusted income from operations	\$ 4.9	\$ 4.4	\$ 8.5	\$ 8.4
Non-GAAP adjusted operating margin % (4)	7.4%	7.0%	6.8%	6.7%
Depreciation	4.8	4.3	9.5	8.5
Other expenses (income), net	-	(0.1)	0.1	(0.1)
Share of net income from joint venture	2.4	2.2	4.6	4.6
Non-GAAP adjusted EBITDA	\$ 9.8	\$ 8.7	\$ 18.0	\$ 15.8
Non-GAAP adjusted EBITDA margin % (5)	14.7%	13.7%	13.9%	13.4%
GAAP net sales	\$ 66.6	\$ 63.3	\$ 129.7	\$ 125.6

(1) Personnel costs include recruitment, retention, relocation, severance and start-up costs related to new programs

(2) Facility costs include costs of opening / closing facilities, relocation / exit of manufacturing operations and start-up costs related to new programs

(3) Non-GAAP adjusted gross margin % = Non-GAAP adjusted gross margin / GAAP net sales

(4) Non-GAAP adjusted operating margin % = Non-GAAP adjusted income (loss) from operations / GAAP net sales

(5) Non-GAAP adjusted EBITDA margin % = Non-GAAP adjusted EBITDA / GAAP net sales



Reconciliation of GAAP Income (Loss) from Operations to Non-GAAP Adjusted Income from Operations and Non-GAAP Adjusted EBITDA and Adjusted EBITDA Margin %

NN, Inc. Consolidated (in millions)	FY 2025
GAAP income (loss) from operations	\$ (18.9)
Professional fees	1.0
Personnel costs (1)	8.7
Facility costs (2)	9.8
Amortization of intangibles	13.6
Non-GAAP adjusted income from operations	<u>\$ 14.2</u>
Non-GAAP adjusted operating margin % (4)	3.4%
Depreciation	22.3
Other expenses (income), net	4.6
Non-cash foreign exchange (gain) loss on inter-company loans	(0.8)
Change in fair value of preferred stock derivatives and warrants	(3.3)
Share of net income from joint venture	8.9
Non-cash stock compensation	3.2
Non-GAAP adjusted EBITDA	<u>\$ 49.0</u>
Non-GAAP adjusted EBITDA margin % (5)	11.6%
GAAP net sales	\$ 422.2

(1) Personnel costs include recruitment, retention, relocation, severance costs

(2) Facility costs include costs of opening / closing facilities, relocation / exit of manufacturing operations

(3) Non-GAAP adjusted gross margin % = Non-GAAP adjusted gross margin / GAAP net sales

(4) Non-GAAP adjusted operating margin % = Non-GAAP adjusted income (loss) from operations / GAAP net sales

(5) Non-GAAP adjusted EBITDA margin % = Non-GAAP adjusted EBITDA / GAAP net sales

Reconciliation of GAAP Gross Margin to Non-GAAP Gross Margin and Gross Margin %

NN, Inc. Consolidated (in millions)	FY 2025
Net sales	\$ 422.2
Cost of sales (exclusive of depreciation and amortization)	<u>362.8</u>
GAAP gross margin	59.4
Personnel costs (1)	9.3
Facility costs (2)	6.3
Other	3.1
Adjusted gross margin	<u>\$ 78.1</u>
Adjusted gross margin % (3)	18.5%



Note: Totals may not foot due to rounding



Thank You

